

APPENDIX B

RELIGIOUS SUPPORT ESTIMATE WORKSHEET

STEP	SOURCES OF INFORMATION	DETERMINES
GATHER FACTS AND ASSUMPTIONS	<ul style="list-style-type: none"> - OPLAN/OPORD - Situation paragraph - Mission paragraph - Task Organization - Service Support paragraph or annex - Religious Support Annex - Other staff sections 	<ul style="list-style-type: none"> - METT-T - Type of operation - Assets available - Current intelligence situation - Time available - Assumptions which are used until specific information or guidance change, or facts to the contrary develop. - Critical friendly religious support capabilities and requirements
1. Characteristics of the Area of Operations	<ul style="list-style-type: none"> - S2/G2: weather and terrain analysis products of IPB - Modified combined obstacle overlay (MCOO) - Observation and fields of fire, cover and concealment, obstacles, key terrain, avenues of approach (OCOKA) - Ground reconnaissance - RAOCs - Bases and base clusters 	<ul style="list-style-type: none"> - Effects of the terrain and weather on religious support.
2. Enemy Situation	<ul style="list-style-type: none"> - S2/G2: Order of Battle - Current activity Spot Reports, INTSUMS 	<ul style="list-style-type: none"> - Effects of enemy activity on religious support.
3. Friendly Situation	<ul style="list-style-type: none"> - Mission analysis - Commander's guidance 	<ul style="list-style-type: none"> - Effects of the friendly situation on religious support.
<ul style="list-style-type: none"> • Tactical Situation 	<ul style="list-style-type: none"> - S3/G3 - Operations overlay - Scheme of maneuver (para 3) - Subunit instructions (para 3) - Coordinating Instructions (para 3) - Service Support (para 4) - Command and Signal (para 5) 	<ul style="list-style-type: none"> - Type of operation - Location of units and soldiers - Scheme of maneuver - Time analysis (time line - backward planning)
<ul style="list-style-type: none"> • Personnel Situation 	<ul style="list-style-type: none"> - S1/G1 - Personal contact with soldiers 	<ul style="list-style-type: none"> - Present staffing of UMTs - Replacement situation - Condition of soldiers

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<ul style="list-style-type: none"> • Logistics Situation 	<ul style="list-style-type: none"> - S4/G4 - MMC 	<ul style="list-style-type: none"> - Transportation issues - Maintenance of team equipment - Resupply of ecclesiastical and team supplies - Condition of team equipment
<ul style="list-style-type: none"> • Civil/Military Operations Situation 	<ul style="list-style-type: none"> - S5/G5 - Civil Affairs units - Personal observation 	<ul style="list-style-type: none"> - Location of civil affairs units/elements - Local population condition - Local religious factions and groups - Humanitarian operations
<ul style="list-style-type: none"> • Health Service Support Situation 	<ul style="list-style-type: none"> - S1/G1 - Medical Officer (surgeon, medical platoon leader) 	<ul style="list-style-type: none"> - Casualty Estimates - Evacuation plan - Health of the command
<ul style="list-style-type: none"> • Religious Support Situation 	<ul style="list-style-type: none"> - Reports - Personal observation 	<ul style="list-style-type: none"> - Critical points for religious support - Requirements for area religious support <ul style="list-style-type: none"> -- Units without organic religious support -- Units with organic RS, but not available -- Unit trains deployed forward -- Distinctive faith groups - Critical religious requirements and holy days occurring during operation
<p>ANALYZE THE MISSION</p>	<ul style="list-style-type: none"> - Mission (higher headquarters) - Religious Support Annex - Commander's Intent (analyze two levels up) 	<ul style="list-style-type: none"> - Specified tasks - Implied tasks - Assets available - Limitations (constraints and restrictions) - Risk (as applied to religious support)

STEP	SOURCES OF INFORMATION	DETERMINES
DEVELOP COAs	<ul style="list-style-type: none"> - Analysis of mission and situation - TSOP - FM 16-1 	<ul style="list-style-type: none"> - Several proposed COAs to support commander's scheme of maneuver/concept of the operation - Concept of religious support - What: type of action; include priorities for religious support - When: time the action will begin or is to be completed <ul style="list-style-type: none"> - Where: location of the action (i.e., Critical Points for RS, base of operations, etc) - How: use of the available means - Why: purpose of the action
ANALYZE and COMPARE COAs	<ul style="list-style-type: none"> - COA development - War-gaming techniques 	<ul style="list-style-type: none"> - Advantages and disadvantages of each COA, separately
MAKE A RECOMMENDATION	<ul style="list-style-type: none"> - Comparison of COAs 	<ul style="list-style-type: none"> - Concept of religious support - Final coordination with the staff on approved COA. (concept of operation, subunit instructions, coordinating instructions, religious support annex)