

APPENDIX B

RELIGIOUS SUPPORT ESTIMATE WORKSHEET

STEP	SOURCES OF INFORMATION	DETERMINES
GATHER FACTS AND ASSUMPTIONS	<ul style="list-style-type: none"> - OPLAN/OPORD - Situation paragraph - Mission paragraph - Task Organization - Service Support paragraph or annex - Religious Support Annex - Other staff sections 	<ul style="list-style-type: none"> - METT-T - Type of operation - Assets available - Current intelligence situation - Time available - Assumptions which are used until specific information or guidance change, or facts to the contrary develop. - Critical friendly religious support capabilities and requirements
1. Characteristics of the Area of Operations	<ul style="list-style-type: none"> - S2/G2: weather and terrain analysis products of IPB - Modified combined obstacle overlay (MCOO) - Observation and fields of fire, cover and concealment, obstacles, key terrain, avenues of approach (OCOKA) - Ground reconnaissance - RAOCs - Bases and base clusters 	<ul style="list-style-type: none"> - Effects of the terrain and weather on religious support.
2. Enemy Situation	<ul style="list-style-type: none"> - S2/G2: Order of Battle - Current activity Spot Reports, INTSUMS 	<ul style="list-style-type: none"> - Effects of enemy activity on religious support.
3. Friendly Situation	<ul style="list-style-type: none"> - Mission analysis - Commander's guidance 	<ul style="list-style-type: none"> - Effects of the friendly situation on religious support.
<ul style="list-style-type: none"> • Tactical Situation 	<ul style="list-style-type: none"> - S3/G3 - Operations overlay - Scheme of maneuver (para 3) - Subunit instructions (para 3) - Coordinating Instructions (para 3) - Service Support (para 4) - Command and Signal (para 5) 	<ul style="list-style-type: none"> - Type of operation - Location of units and soldiers - Scheme of maneuver - Time analysis (time line - backward planning)
<ul style="list-style-type: none"> • Personnel Situation 	<ul style="list-style-type: none"> - S1/G1 - Personal contact with soldiers 	<ul style="list-style-type: none"> - Present staffing of UMTs - Replacement situation - Condition of soldiers

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<ul style="list-style-type: none"> Logistics Situation 	<ul style="list-style-type: none"> S4/G4 MMC 	<ul style="list-style-type: none"> Transportation issues Maintenance of team equipment Resupply of ecclesiastical and team supplies Condition of team equipment
<ul style="list-style-type: none"> Civil/Military Operations Situation 	<ul style="list-style-type: none"> S5/G5 Civil Affairs units Personal observation 	<ul style="list-style-type: none"> Location of civil affairs units/elements Local population condition Local religious factions and groups Humanitarian operations
<ul style="list-style-type: none"> Health Service Support Situation 	<ul style="list-style-type: none"> S1/G1 Medical Officer (surgeon, medical platoon leader) 	<ul style="list-style-type: none"> Casualty Estimates Evacuation plan Health of the command
<ul style="list-style-type: none"> Religious Support Situation 	<ul style="list-style-type: none"> Reports Personal observation 	<ul style="list-style-type: none"> Critical points for religious support Requirements for area religious support <ul style="list-style-type: none"> Units without organic religious support Units with organic RS, but not available Unit trains deployed forward Distinctive faith groups Critical religious requirements and holy days occurring during operation
ANALYZE THE MISSION	<ul style="list-style-type: none"> Mission (higher headquarters) Religious Support Annex Commander's Intent (analyze two levels up) 	<ul style="list-style-type: none"> Specified tasks Implied tasks Assets available Limitations (constraints and restrictions) Risk (as applied to religious support)

STEP	SOURCES OF INFORMATION	DETERMINES
DEVELOP COAs	<ul style="list-style-type: none"> - Analysis of mission and situation - TSOP - FM 16-1 	<ul style="list-style-type: none"> - Several proposed COAs to support commander's scheme of maneuver/concept of the operation - Concept of religious support - What: type of action; include priorities for religious support - When: time the action will begin or is to be completed <ul style="list-style-type: none"> - Where: location of the action (i.e., Critical Points for RS, base of operations, etc) - How: use of the available means - Why: purpose of the action
ANALYZE and COMPARE COAs	<ul style="list-style-type: none"> - COA development - War-gaming techniques 	<ul style="list-style-type: none"> - Advantages and disadvantages of each COA, separately
MAKE A RECOMMENDATION	<ul style="list-style-type: none"> - Comparison of COAs 	<ul style="list-style-type: none"> - Concept of religious support - Final coordination with the staff on approved COA. (concept of operation, subunit instructions, coordinating instructions, religious support annex)